



Phil Belcher COO, HealthCareTN

#NatAllForum



Bruce Sherman, MD Owner, Sherman Consulting Services



Michele Proscia

Director, U.S. Health

& Insurance Benefits

and Policies,

Pfizer



Ginger Miller Vice President Health Benefits, Utz Foods

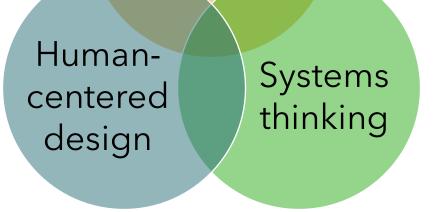




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A three-pronged approach to problem-solving

- Engage employees to identify unmet needs
- Elicit responses from those not typically contributing
- Collaborate on solution development to meet needs
- Iterative development process



Evidence

- Deidentified employee demographics
- Medical/pharmacy claims data
- Well-being program data
- Benefits design and incentives

- Alignment of desired solution in the context of business objectives
- Identify and address root causes
- Include measurement approaches to quantify impact
- Regular reporting to assess progress toward goals



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Worksite influenza vaccine study

Despite widespread vaccine availability, vaccination remains underutilized.

Goals: Conduct a prospective, multisite, controlled study

- To increase influenza vaccination rates by designing and implementing evidencebased interventions that:
 - Educate employees about the importance of flu & vaccination
 - Address concerns and misconceptions
 - Reduce barriers to vaccination
- To measure impact of worksite interventions on:
 - Knowledge and beliefs
 - Vaccination receipt among employees and dependents
 - Outcomes (survey and claims data)

Ofstead CL, Sherman BW, Wetzler HP, et al. Effectiveness of worksite interventions to increase influenza vaccination rates among employees and families. J Occ Environ Med, 2013;55(2):156-63.



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Common beliefs about influenza and vaccination

• Influenza = "stomach flu"

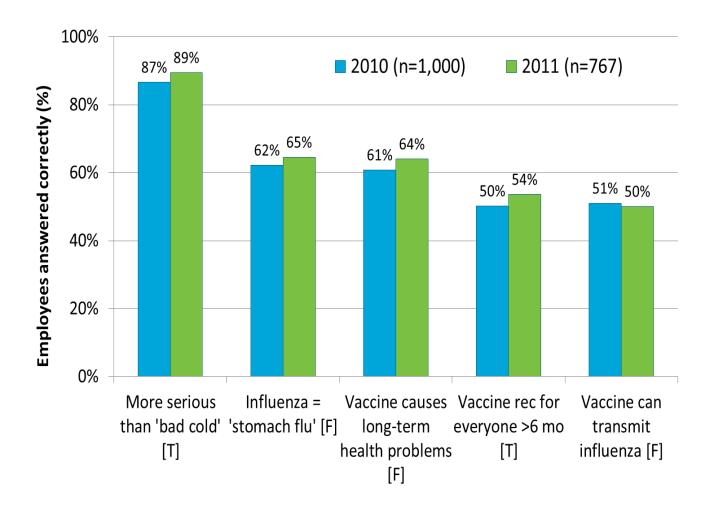
- Healthy people don't need flu vaccine
- Doctor doesn't recommend vaccination
- Flu vaccine:
 - Is not convenient
 - Hurts

Evidence

- Causes side effects
- Can infect people with influenza
- Causes long-term health problems



Employee perceptions



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Study intervention overview

- Goals
 - Design educational content focused on survey results
 - Utilize multiple routes of communication
 - Reduce barriers to vaccination
- Methods
 - Leadership briefings
 - Health coach, clinic staff, and artist training
 - Flyers, mailers, newsletter, posters, cartoons
 - Contact with highest volume physicians locally
 - Negotiations with mass vaccinator



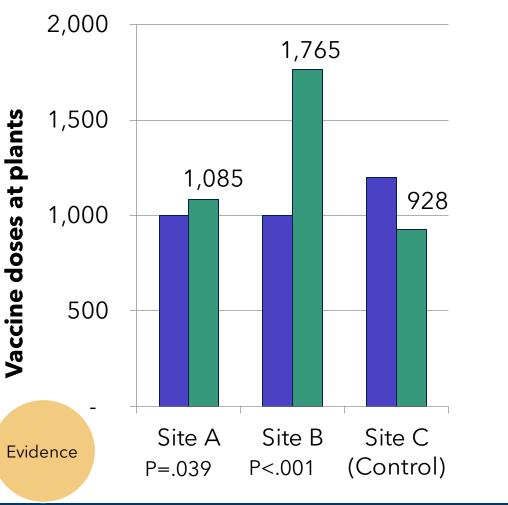
Systems Thinking

Examples of customized educational materials



Vaccine events and uptake among employees and dependents

■ 2009-2010 ■ 2010-2011



Site A (Employees only)

Mass vaccination events 3 days (Oct) By request at Health Center (Nov-Feb) **Site B (Employees & families)** Mass vaccination events 4 days (Sept-Nov) Offered to all at Health Center (Oct-Mar) Factory events 4 days (Oct, Nov)

Site C (Control)

One mass vaccination event (Oct)

By request at Health Center (Oct-Dec)

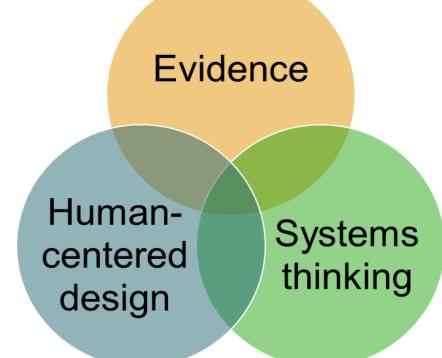
Systems Thinking



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Lessons learned

- Employers will benefit from incorporating a strategic approach to:
 - Engage employees and their families
 - Ensure convenient access to vaccines for employees and family members
 - Use communications as a cue to action; education may not change beliefs or behaviors
 - Measure the impact on vaccination rates
 - Use data to reduce health inequities





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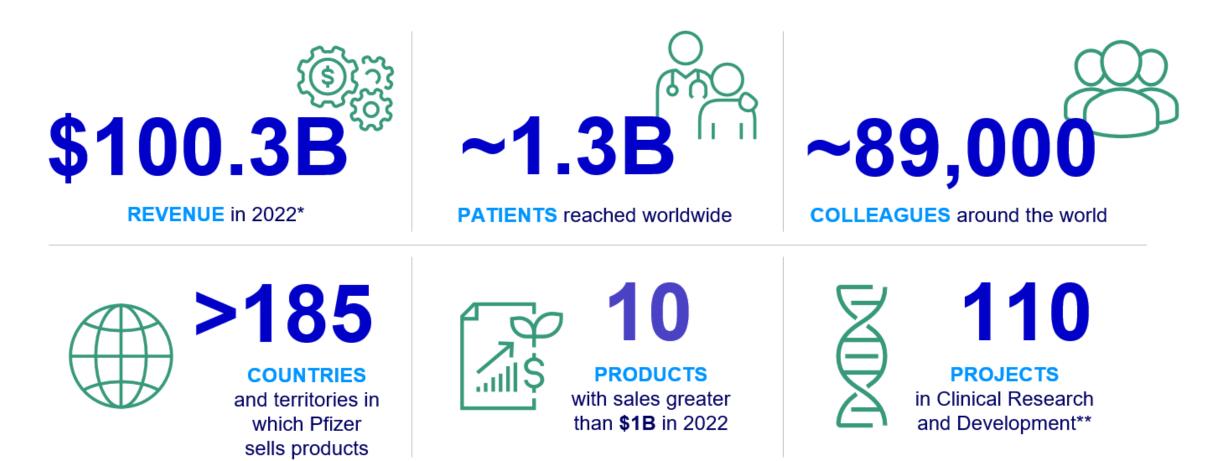




Michele Proscia Director, U.S. Health and Insurance Benefits & Policies, Pfizer

Pfizer **Benefits** for each of life's moments

Pfizer: Our Company



*Sources - <u>2023 Annual Report | Pfizer's Investor Fact Sheet</u> ** As of January 31, 2023: <u>Product Pipeline: Pharmaceutical Pipeline for New Drugs | Pfizer</u>





Pfizer: Our Purpose & Values

Pfizer **Benefits** for each of life's moments

Breakthroughs that change patients' lives









Supporting Colleagues to Be Their Best Selves at Work and at Home

Wellness Program (provides incentives)

Education & Awareness

(leveraging internal experts)

Pfizer **Benefits** for each of life's moments

Global Wellness Resources

Focus on physical, emotional/mindfulness, social, and financial wellness

Onsite Health Screenings

Annual Wellness Day

> Onsite Vaccinations

(including for loved ones during pandemic) Value-Add Programs & Features

e.g. Easable and no cost COVID tests





Impact This Focus Has on Vaccination Rates

Pfizer **Benefits** for each of life's moments

We offer COVID, Flu, Shingrix, Prevnar20 and RSV vaccines onsite - as well as any travel related vaccines needed for business travel internationally

For flu, prior to COVID, approximately 30+% of our U.S. colleagues received flu vaccine onsite

For COVID, prior to Company's vaccination mandate, approximately 80% of U.S. colleagues were vaccinated

For 2023 flu and COVID vaccination season, we expect to reach the same 30+% vaccination rate for onsite vaccinations



What We Are Evaluating

Pfizer **Benefits** for each of life's moments

Productivity Data

Preventive Care Rates by State

Opportunity to Offer Programs to Improve Social Determinants of Health









Ginger Miller Vice President Health Benefits, Utz Foods

Utz Quality Foods Rethinking Prevention Strategies

- Through the pandemic, we recognized the impact that poor health management and lack of engagement in regular preventive care had beyond the healthcare claims:
 - Absence Management/Short Term Disability impact
 - $\textbf{\textbf{}Accommodation Increases}$
 - Work Comp incidents/claims
 - Overall decline in physical tolerance and mental resilience/presenteeism
- Data Driven Approach to strategy:
 - Review metrics on "Preventive Care" (vaccinations, cancer screens, preventive exams) annually
 - Set goals to increase engagement (makes our team accountable for strategy)
 - Integration of demographic and WC claims into our data warehouse
 - Uncover insights from high-cost claim review (underlying chronic conditions/advanced illness resulting from lack of preventive care)







Maximizing Preventive Care Efforts

- Communication/Education
 - Explain and promote Preventive Care Schedules (medical/RX)
 - Simplify and translate confusing recommendations/medical terminology
 - Show support from medical providers and organizations when messagingnot just from employer
 - Topic -specific campaigns with multiple communication touch points
 - ✤ Gain trust. Give choice. Educate but don't insist.
- Creative marketing
 - Keep messages fresh including branding/logos
 - Share real stories. How does this affect me? (Positive peer pressure)
 - Show others/leaders walk the walk





Maximizing Preventive Care Efforts

- Remove Barriers and Excuses
 - Make Preventive Care accessible (onsite clinic, onsite vaccinations, educators/schedulers onsite, Cologuard pushed to homes)
 - Make information accessible (internal social media- Crunch Connection, champions)
 - ◆Always press vendors for information in layman's terms/other languages.
 - Consider adding (data supported) services to Preventive Care schedule (free diagnostic mammograms, continued free COVID home tests, free diabetic testing supplies)
 - Expand definition of Preventive Care-Healthy Minds(sleep/work-life issues)
 - Primary Care-Centric initiatives
 - Rewards-Sticks and Carrots with Preventive Care being the starting requirement







- Key points:
 - Monitor Data



- Consider new and ongoing barriers based on demographics/trends and strategically figure out how to remove.
- ✤ Pivot efforts according to trends and data.
- ✤ Keep communications understandable, fresh, relatable.
- Encourage preventive screens/exams/vaccinations and healthy living efforts.
- Consider ways to make it a culture.

The doctor of the future will give no medication but will interest his patients in the care of the human frame, diet and in the cause and prevention of disease"–Thomas A. Edison (1847-1931)"









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