

Keynote - A Formula for Living Better Wednesday, June 28 I 1:00 - 1:30 PM



Nick Buettner Blue Zones











Blue Zones

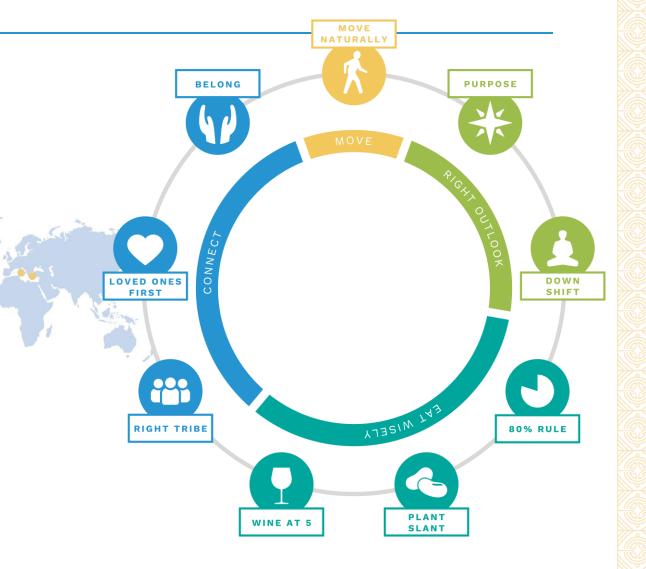


Blue Zones – Solution Model

POWER 9®

Lifestyles of all Blue Zones residents shared **nine commonalities**.

We call these characteristics the **Power 9**.



























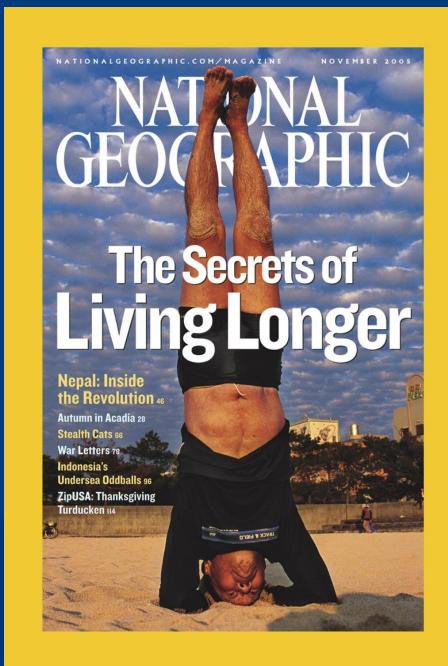












Life Radius



PEOPLE

individual Pledge

A Moais

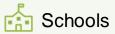
Purpose Workshops

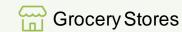
□ Volunteering

PLACES

Worksites

Restaurants







Faith-Based Organizations

POLICY

Built Environment





Tobacco



Y Alcohol

Life Radius



A Different Value Model

Population Continuum

NO OR LOW RISK

HEALTHY

MULTIPLE RISKS (PRE-DISEASE)



AT-RISK

1+ CHRONIC DISEASES
TREATMENT & REVERSAL



DISEASE BURDENED NIENSTHON

A Different Value Model

Better outcomes through better lifestyle habits



HEALTHY HEALTHY

AT-RISK

Reduction of modifiable risk factors



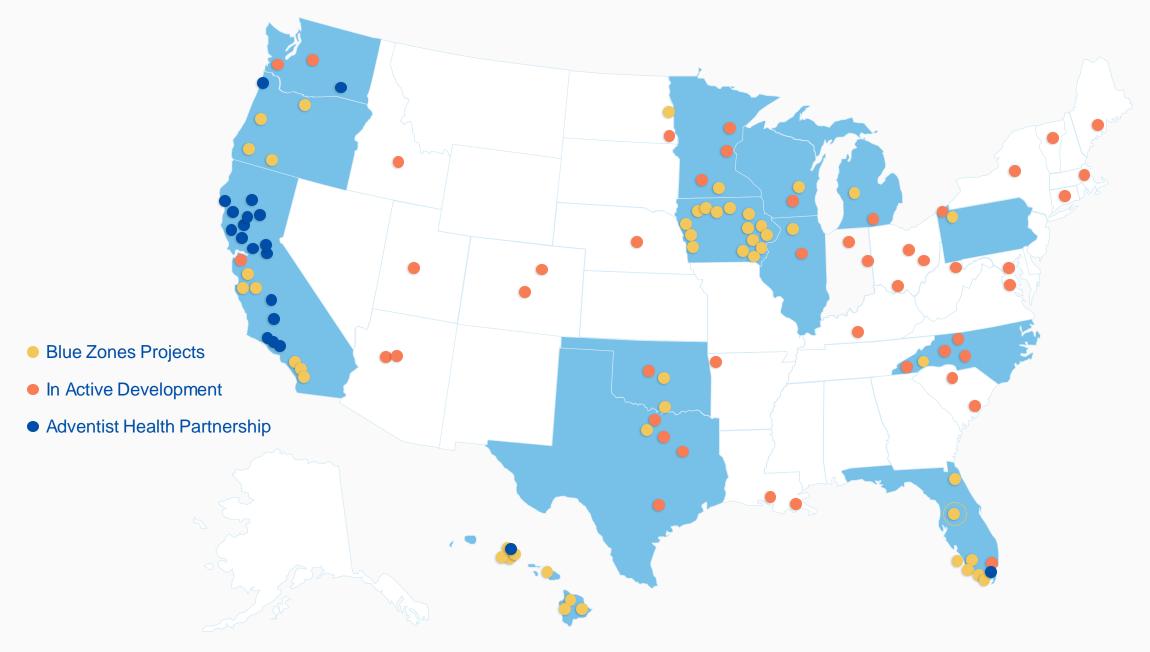
DISEASE BURDENED

Medical intervention with lifestyle to treat or reverse non-communicable disease

Reinforce & sustain healthy behaviors







Deployed to 4.8M+lives in 74 Community Projects across 15 States

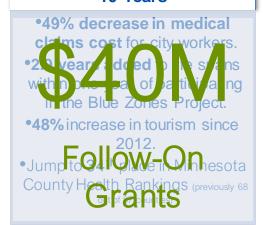
Measurable Results

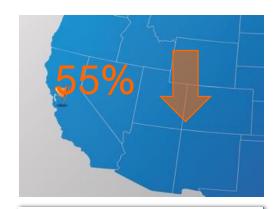


Small Community

Albert Lea, Minnesota

10 Years



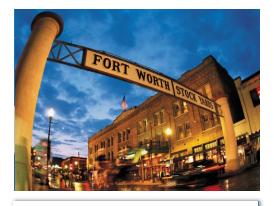


Mid-Size Community

Beach Cities, California

7 Years

```
•55% drop in childhood
obesity rates at Redondo
Beach IV-5 90 003
•15% drop in overweightobese
addits.
•10% increase in exercise
•17% drop in smoking.
•12% rise in Lie Evaluation
•$72M in medical cost and lost productivity savings
```



Fort Worth, Texas
5 Years

```
•31% decrease in smoking,
Fort Worth's smoking rate now
(stands at 11.5 percent)
•Nine-raint Increase i)
restricts who exercise at least
30 minutes three or more days
of the week, IMM 62%.
•Overall 2018 Well-Being Index
score research Licean of 3.7
Roints or 6% since 2014.
Smoking Value
```



Blue Zones takes the focus off the individual and targets the environment, buildings and social networks to make the healthy choice the easy choice.

What We Know













Improvement

Health Outcomes

Healthcare Utilization Hospital Admissions Hospital Readmissions Disease Burden

Business Outcomes

Performance Unplanned Absence Turnover Safety

Community Outcomes

Crime Rates
High School Graduation Rates
Teen Pregnancy Rates
Motor Vehicle Deaths

Mental Health Outcomes

Clinical Depression
Daily Emotions
Resilience
Adaptability

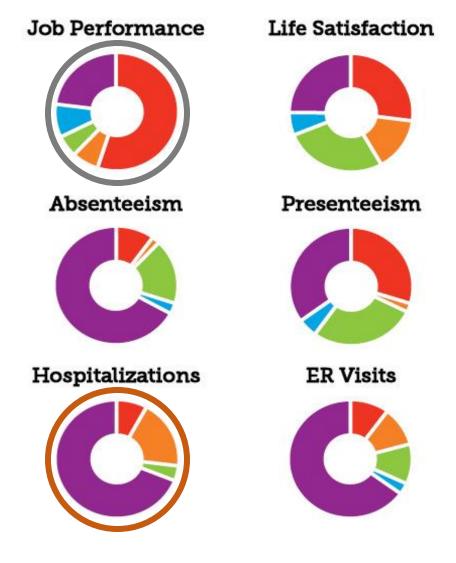
Relationship: Well-Being Elements to Outcomes

Population-Average Contribution

In an average population, the different elements of well-being have varying contribution towards outcomes of organizational & community value and cost.







Blue Zones Workplace Framework



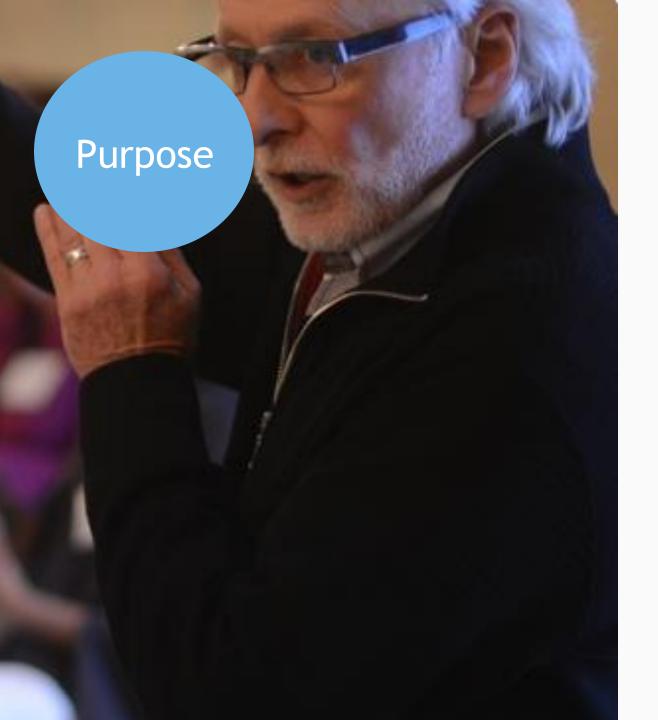
How we accelerate the good work an organization is already doing



Leadership

Are leaders modeling and supporting health and wellness behaviors that influence the environment at the workplace?

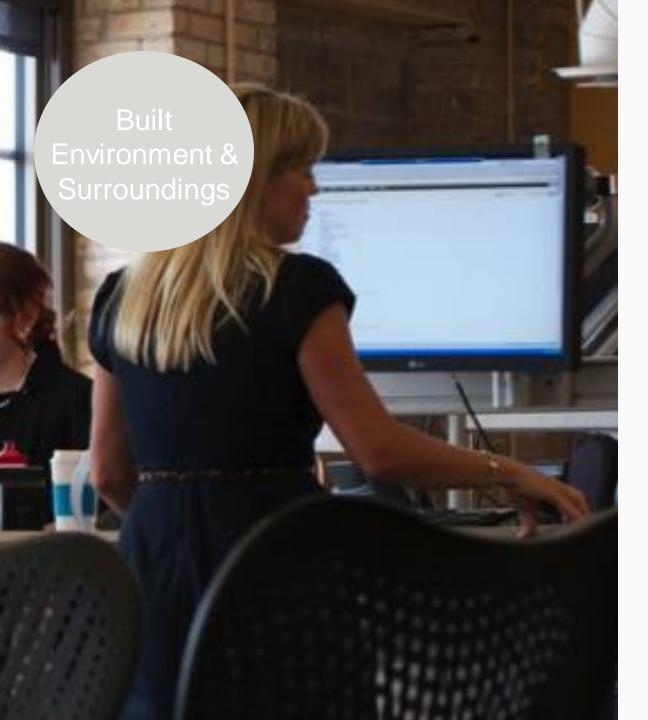
Like all change management, to be successful programs need to be supported and led by senior leaders.



Purpose

Does the organization have a purpose that the employees connect with? Does it support employees to identify and pursue their own purpose inside and outside of the workplace?

Those who live with a strong sense of purpose live 7 years longer than those who don't.



Built Environment & Surroundings

Does your workplace promote healthy practices and empower employees to make healthy choices through the physical layout, workplace setting and surrounding environment.

People mindlessly make over 200 health decisions daily. Blue Zones makes the healthy choice the easy choice.



Social Environment & Employee Engagement

Does your organization support social connections, events and support health and wellness to break down department barriers?

Having a best friend at work is one of the strongest indicators of low employee turnover.



Policies & Benefits

Do your benefits and policies support health and wellness of your organization?

Employers that support employee well-being attract and retain the brightest and best talent. For every dollar spent on employee wellness, there is \$5.18 return on claims and costs and increased productivity.

ITY TEST™ Health & Wellness ER 8, 2018 le changes. Solutions 50 81.0 95.3 97.3 r Healthy Life Expectancy Your Life Expectancy Your Potential Life Expectancy September 19, 2018, your life expectancy was 94.7 years. Congrats, you have gained 0.6 year ADD 2.0 MORE YEARS >

Blue Zones Workplace — Creating Your Blueprint

Health & Wellness Solutions

Does your organization offer interesting and fun opportunities to measure, message, and help support positive behavior change?

- Biometric Screening
- Nutrition Coaching
- WB5
- Employee Assistant Programs
- Tobacco Cessation



Specific Actions Taken by the NCH to Achieve a Certified Blue Zones Worksite

- Engage leadership in well-being training.
- Host an all-company kick-off meeting to introduce Blue Zones Projects.
- Provide Blue Zones Project prompts and messaging on campuses.
- Offer purpose workshops and tie to volunteer opportunities.
- Work with Sodexo to nudge healthier food choices.
- Schedule regular produce markets on campuses.
- Create walking paths.
- Launch Moais.
- Provide education to enhance ergonomic environment.
- Review & upgrade policies and services to employees that emphasize health and well-being.







Optimize Physical Environment

	ACTIONS	TOIM	PROVER	FOOD E	NVIRONMENT
--	---------	------	--------	--------	------------

RESULTEDIN

Removed sugar-sweetened drinks from cafeterias & vending

Approximately 500 pounds of sugar **not** sold/consumed monthly

Added BZ Inspired menuitems

220% increase in water sales

Added grab 'n' go plant-based choices

39% increase in plant-based meals sales

Product placement intended to nudge

72% increase in vegetables sales

Replaced deep fryers with air fryers

34% decrease in sales of fried foods

Produce Markets & Organic Garden

25% positive change in nutrition score





Healthy Food Offerings

NCH BLUE ZONE APPROVED RESTAURANT CAFÉ CHANGES

- Removal of Deep Fat Fryers Deep fryers were replaced with air fryers in May 2018
- Single Beverage Vendor Contract NCH moved away from single beverage vendor contract to allow more options for water and remove sodas with artificial sweeteners
- Blue Zone Patient Menu Enhanced Sodexo launched Blue Zone Approved patient menu in August 2018
- Healthy Sodexo sales within the cafeterias continue to rise



Increase in Sales	NCH Wave Café	NCH Tree Top Cafe	
Water	219%	221%	
BZ Value Meal	53%	25%	
Veggie Sales	63%	65%	
Veggie Burger	158%	92%	





Optimize Physical Environment

ACTIONS TO IMPROVE ENVIRONMENT

Tobacco Policy

Optimizing Moving Naturally

Walking Paths Enhanced Moais Created Walking Maps Offered Challenges

Ergonomic Training

Purchase of Sara Lift Chairs

Offered a Kaia Digital Therapy Pain Mgt. Program

RESULTED IN

Drop in percentage of smokers from 2.8 to 0.2

4.8% increase in NCH physical well-being score

6.8% increase in employees who exercise 30 min./d, 3x/ week

Improved Biometrics

Healthy HbA1C Reduction in high BP Improvement in LDL Decrease in high risk BMI





2018 CHIP Cohort Results

8%

Improvement in healthy blood pressure

17%

Improvement in healthy HDL cholesterol

7%

Reduction in high-risk triglycerides

	68%	52%	43%	39%
	Body Mass Index	Blood Pressure	Hemoglobin A1C	Cholesterol
2015	69%	48%	43%	39%
	Body Mass Index	Body Mass Index	Hemoglobin	Cholesterol
2016	700/0	490/0	37%	37%
	Body Mass Index	Body Mass Index	Waist Circumference	Cholesterol
2017	70% Body Mass Index	52% Body Mass Index	36% Waist Circumference	34% HDL Cholesterol
2017	70% Body Mass Index	43% Body Mass Index	36% Waist Circumference	53% HDL Cholesterol





Optimize & Engage Social Connections

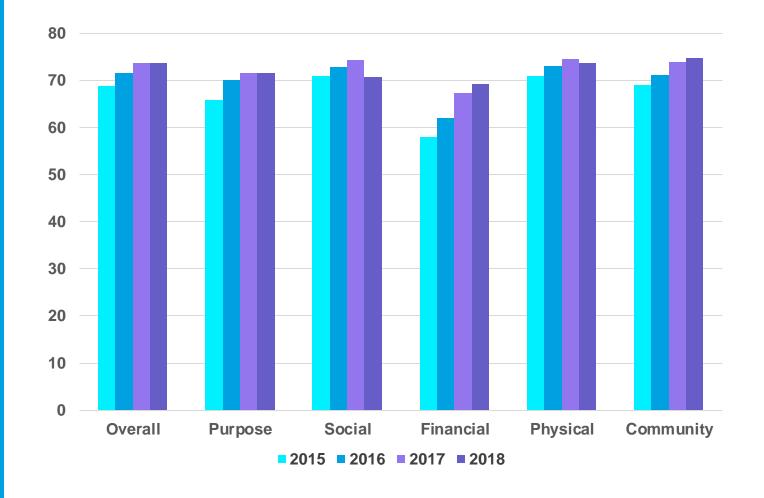
ACTIONs	RESULTED IN
Created walking & potluck Moais	Approximately 53% joined Moais
Increased volunteer opportunities	4.8% NCH social well-being score
Added social events outside of work	7.1% increase in number of employees who have someone who encourages them to be healthy
Started a Leadership Listens forum	More than 4200 employee volunteer hours logged





Positive Changes in Every Area of Well-Being

Scores improved in nearly every category with overall well-being jumping **nearly** five points from **68.9 to 73.8** on a scale of 0 to 100.







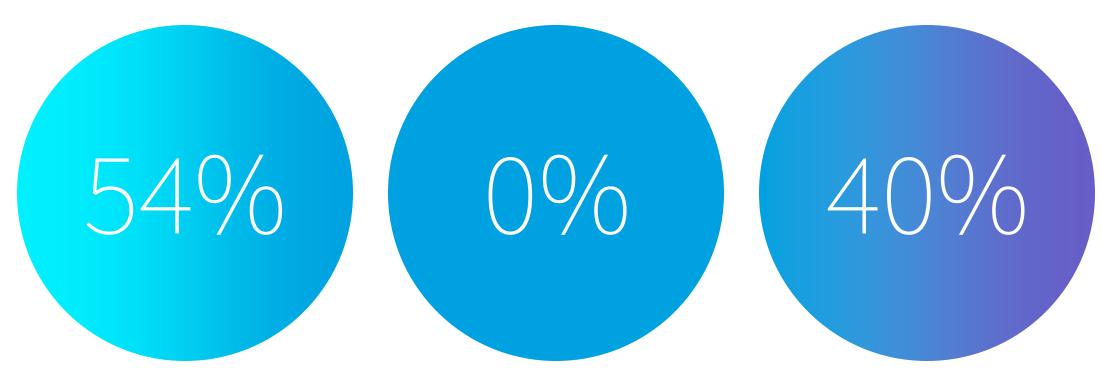
Watson Wyatt: Y-O-Y Changes in Claims Expenses

NCH Claims PEPY





Positive Changes to the Bottom Line



decrease in healthcare
expenditures, resulting in \$27
million in savings over a six-year
period

increase in employee health insurance premiums during a four-year period

drop in number of work days lost related to any/all types of injuries from fiscal year 2015 to 2016

(381 days to 226 days)





Measurable Results

> 5% Sustained Improvement in Well-Being

\$40M Follow-On Grants

- 2.9 years added to life spans within one year of participating in the Blue Zones Project.
- 48% increase in tourism since 2012.
- Jump to 34th place in Minnesota County Health Rankings (previously 68 out of 87 counties)

+12%
Life Evaluation

DESCRIPTIONS.

- 15% drop in overweight/obese adults.
- 10% increase in exercise.
- 17% drop in smoking.
- 12% rise in Life Evaluation.
- \$72M in medical cost and lost productivity savings.

\$20B Lifetime Reduced Smoking Value

13.370

- Sixteen-point increase in residents who exercise at least 30 minutes three or more days of the week, now at 62%.
- 90,000 residents and 280 organizations engaged.

\$27M Medical Claims Redux

- 54% decrease in healthcare expenditures over six years.
- \$27 million reduction in selfinsured medical claims.
- Nearly 60% of all employees pledged participation.
- 40% decline in lost work days due to injury.



Keys to Success

Executive Champions & Leadership Support **Appetite for** Accountability **Innovation &** Collaboration Resources to **Activated Employees Execute**









Keynote - A Formula for Living Better Wednesday, June 28 I 1:00 - 1:30 PM



Nick Buettner Blue Zones



